

ADULTS AND COMMUNITIES OVERVIEW AND SCRUTINY COMMITTEE:
19 JANUARY 2016

REPORT OF THE INDEPENDENT CHAIR OF THE LEICESTERSHIRE AND
RUTLAND SAFEGUARDING ADULTS BOARD

SAFEGUARDING ADULT BOARD BUSINESS PLANS 2016-17

Purpose of report

1. The purpose of this report is to bring to the attention of the Adults and Communities Overview and Scrutiny Committee the draft Business Plan 2016-17 for the Leicestershire and Rutland Safeguarding Adults Board (LRSAB) for consultation and comment.
2. The Business Plan will be considered by the LRSAB at its meeting on 29 January 2016 with final sign-off anticipated to be secured at its meeting on 15 April 2016. The LRSAB wishes to provide the Committee with an opportunity to comment at an early stage so that any additions and amendments proposed can be considered by the Boards at their meeting in January.

Policy Framework and Previous Decisions

3. The LRSAB became a statutory body on 1 April 2015 as a result of the Care Act 2014. The Act requires that the LRSAB must lead adult safeguarding arrangements across its locality and oversee and coordinate the effectiveness of the safeguarding work of its member and partner agencies. It requires the LRSAB to develop and actively promote a culture with its members, partners and the local community that recognises the values and principles contained in 'Making Safeguarding Personal'. It should also concern itself with a range of issues which can contribute to the wellbeing of its community and the prevention of abuse and neglect, such as:
 - the safety of people who use services in local health settings, including mental health;
 - the safety of adults with care and support needs living in social housing;
 - effective interventions with adults who self-neglect, for whatever reason;
 - the quality of local care and support services;
 - the effectiveness of prisons in safeguarding offenders;
 - making connections between adult safeguarding and domestic abuse.

These points have been addressed in drawing up the Business Plan for 2016-17.

4. SABs have three core duties. They must:
 - develop and publish a strategic plan setting out how they will meet their objectives and how their member and partner agencies will contribute;

- publish an annual report detailing how effective their work has been;
- commission Safeguarding Adults Reviews (SARs) for any cases which meet the criteria for these.

It is the first of these duties to which the Business Plan relates since this plan essentially outlines the LRSABs strategy for improvement.

5. The Annual Report of the LRSAB was considered by the Adults and Communities Overview and Scrutiny Committee on 1 September 2015 and emerging priorities for the new Business Plan for 2016-17 were discussed at that meeting. The views expressed by the Committee at that stage were fed into the formative process for the Plan and are reflected in the final version of the Plan which is attached as Appendix 1.

Background

6. As in 2015-16, the LRSAB has formulated an individual business plan supplemented by a plan that addresses priorities it will share with the Leicestershire and Rutland Local Safeguarding Children Board. This is intended to secure a balance between achieving a strong focus on adult safeguarding issues and recognising that some safeguarding matters require approaches that cross-cut adult and children's services and focus on whole family issues.
7. The future improvement priorities identified in the Annual Report 2014-15 have been built into the Business Plans for 2016-17. In addition to issues arising from the Annual Report, the new Business Plans' priorities have been identified against a range of national and local drivers including:
 - (a) national safeguarding policy initiatives and drivers;
 - (b) recommendations from regulatory inspections across partner agencies;
 - (c) the outcomes of serious case reviews, serious incident learning processes, domestic homicide reviews and other review processes both national and local;
 - (d) evaluation of the business plans for 2015-16 including analysis of impact afforded by our quality assurance and performance management framework;
 - (e) best practice reports issued at both national and local levels;
 - (f) the views expressed by both service users and front-line staff through the Boards' engagement and participation arrangements.
8. The new Business Plan has been informed by discussions that have taken place in a number of forums since autumn 2015. These include:
 - (a) the annual Safeguarding Summit of chief officers from partner agencies held on 13 November 2015;
 - (b) meetings of the Scrutiny Panels in both Leicestershire and Rutland at which both the annual report 2014-15 and future priorities for action have been debated;
 - (c) meetings of the Leicestershire and Rutland Health and Well-Being Boards at which both the annual report 2014-15 and future priorities for action have been debated;
 - (d) discussions within individual agencies.
9. Business Plan priorities were discussed and debated at a meeting of the Adults and Communities Scrutiny Committee held on 1 September 2015. As stated above all the

issues raised at that meeting have been incorporated into the draft Business Plan attached.

10. The proposed strategic priorities, priority actions and key outcome indicators set out in the new Business Plans were formulated through the annual development session of the two safeguarding boards held on 25 November 2015.

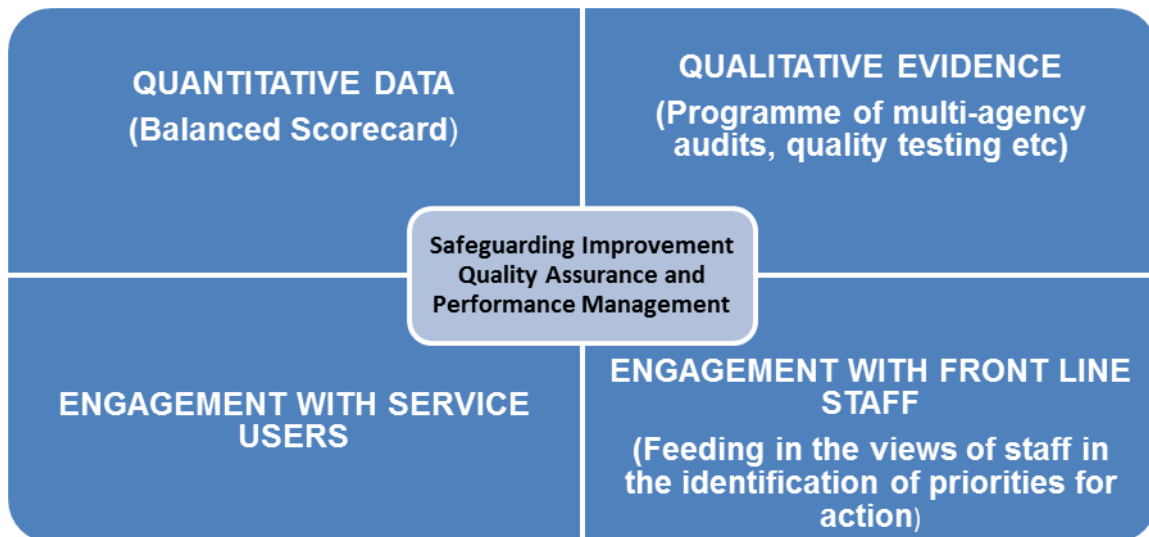
Proposed Business Plans 2016/17

11. The LRSAB has adopted a new approach to business planning this year moving away from the five strategic priorities that have been in place for the last three years and focusing on areas that have been identified as priorities for development and improvement. At the Development Day Board Members identified areas in which good levels of performance had been reached and agreed that these would not be included in the Business Plan but rather monitored through a core quality assurance and performance management framework to ensure performance remained at levels judged to be good or better. By focusing the Business Plan on areas identified for improvement the LRSAB also hopes to target work on a reduced number of priorities in recognition of the need to be SMART (Strategic, Measurable, Attainable, Realistic, Time-bound) at a time of increasing pressures on capacity.
12. The specific priorities that have arisen for the LRSAB are:
 - Building Resilient Communities - that can safeguard themselves but know how to report risk when it arises;
 - Securing consistent application of safeguarding thresholds;
 - Championing and securing the extension of 'Making Safeguarding Personal' across the partnership to improve service quality and outcomes for service users;
 - Assuring robust safeguarding in care settings – including health care at home, residential and nursing care settings;
 - Tackling neglect and omission.
13. The priorities that have arisen for the part of the Business Plan shared with the LRLSCB are:
 - Domestic Abuse;
 - Reducing safeguarding risk arising from mental health issues – including monitoring of the implementation of the Mental Capacity Act and Deprivation of Liberty Safeguards (DoLS);
 - PREVENT – Preventing Violent Extremism.

Consideration is also being given to whether, in the light of current international issues, the LRSAB should include a priority that considers safeguarding risks that may be faced by refugees. It would be helpful for the Committee to express a view on this area of consideration.

14. Against each of these priorities the LRSAB is in the process of identifying key outcomes for improvement and the actions that will need to be taken over the next year. These are set out in the draft Business Plans at Appendix 1.

15. The Quality Assurance and Performance Management Framework for the LRSAB will be revised to ensure that it reflects the new Business Plan and enables ongoing monitoring of performance of core business that is not covered in the business plan. The final framework will be signed off by the LRSAB at its meeting on 15 April 2016 but the Committee may wish to comment on specific indicators and evidence it would wish to include. Quality Assurance and Performance Management will continue to be framed around the 'four-quadrant' model as set out below:



16. A further change to our Business Plan this year is that against all priorities for action cross-cutting themes will be included that must be addressed both to strengthen safeguarding practice and to secure stronger evidence of impact for the quality assurance framework. The cross-cutting themes are set out in the grid below.

Priorities for improvement	Learning and Improvement drivers	Audit implications	User views and feedback	Workforce implications	Comms implications
Priority 1					
Priority 2					
Priority 3					

These cross-cutting activities will be agreed by those mandated to lead on each specific priority.

17. Views on the Business Plans are being sought from a range of forums including the Cabinets, Children and Adult Scrutiny Committees and the Health and Wellbeing Boards in both local authority areas.

Recommendations

18. The Committee is asked to consider the Business Plan and to make any comments or propose additions or amendments to the Plan that will then be considered at the meeting of the LRSAB due to be held on 29 January 2016.

Consultation

19. All members of the Boards and their Executive have had opportunities to contribute to and comment on the Business Plans. In addition, discussions have been held with the service users in both local authority areas to enable them to contribute their views about safeguarding in Leicestershire and Rutland.

Circulation Under the Local Alert Issues Procedure

None.

Officer to Contact

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List of Appendices

Appendix 1 – LRSAB Business Plan 2016-17

Appendix 2 – LRCSB and LRSAB Joint Business Plan 2016-17

Relevant Impact Assessments

Equality and Human Rights Implications

20. Safeguarding vulnerable children, young people and vulnerable adults concerns individuals who are likely to be disadvantaged in a number of ways. The Business Plan 2016-17 sets out how the LRSAB seeks to ensure that a fair, effective and equitable service is discharged by the partnership, including engagement with all parts of the community in the coming year.

Partnership Working and associated issues

21. Safeguarding is dependent on the effective work of the partnership as set out in the Care Act 2014.